



## *Corporation of the Village of McBride*



# 2019 Annual Report

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## ABOUT MCBRIDE



McBride is a Village in the Robson Valley region of British Columbia location 210 km south east of Prince George and 166 km west of Jasper, Alberta. Founded in 1913, the Village was named after the serving Premier, Sir Richard McBride. The Village is rich in natural beauty as it is surrounded by the Rocky Mountain and Cariboo Ranges. Forestry has been the long-standing cornerstone of the local economy and agriculture could be considered the second major industry. The valley has seen continual growth in the agriculture sector with the addition of specialty farms with organic crops. The tourism industry is growing as snowmobiling has been a draw for tourists for many years. The surrounding area includes world class hiking, ATVing, hunting, fishing, mountain biking and skiing. McBride is a warm and supportive community that residents are proud to call home. The town takes great pride in how attractive it is for both residents and visitors.



# INTRODUCTION of the ANNUAL REPORT

## *2019 Annual Report: Report on Progress for the Community*

In accordance with Section 98 of the Community Charter, the Annual Report must include the following:

- the audited annual financial statements for the previous year;
- for each permissive tax exemption provided by Council, the amount of property taxes that would have been imposed on the property in the previous year if it were not exempt for that year;
- a report respecting municipal services and operations for the previous year;
- a progress report respecting the previous year in relation to the objectives and measures established for that year;
- any declarations of disqualification of council members in the previous year, including identification of the council member or former council member involved and the nature of the disqualification;
- a statement of municipal objectives, and the measures that will be used to determine progress respecting those objectives, for the current and next year;
- any other information the council considers advisable.

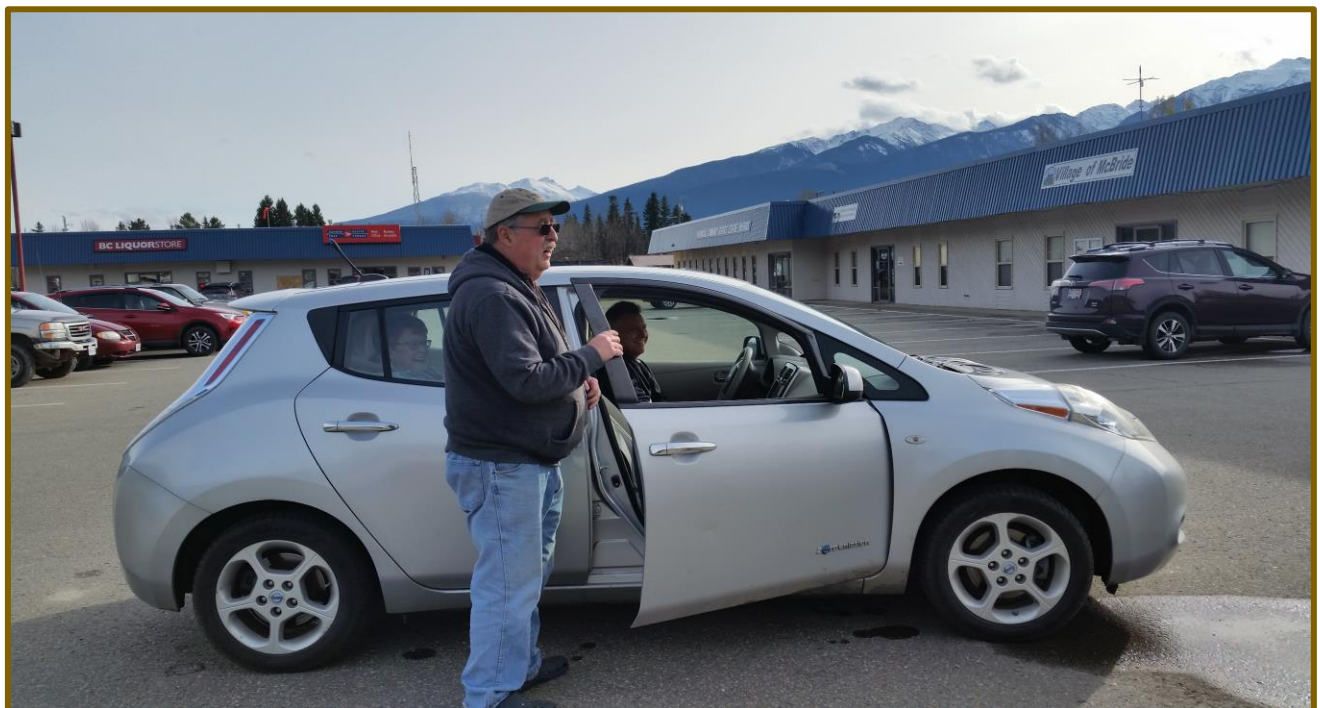
## *2019 - 2021 Strategic Planning*

The 2019-2021 Strategic Plan was developed early in 2019 and is the Village's guide as to what priorities will be initiated and/or completed in the year(s) ahead. The Strategic Plan assists in developing and allocating resources to the most important priorities each year. The resulting strategic plan has set the direction for Village work for the 2019 Annual Reporting.

## *2018 - 2022 Economic Development Action Plan*

In 2017 the Village went through a rigorous community consultation process to develop an Economic Development Action Plan. The process involved revisiting the Village's economic development vision and mission;

**Vision: "McBride and District will engage in sustainable economic development to foster a healthy and growing community." Mission: "The McBride Community Economic Development Office welcomes growth and development by encouraging economic activity, facilitating employment and enhancing quality of life in the Robson Valley".**



## A LETTER FROM COUNCIL

The Council of the Corporation of the Village of McBride is delighted to provide a short overview of the work being undertaken in collaboration with the citizens of the Village and surrounding area.

2019 was a year of diversified projects and many successes for the Village. The Council revisited and revised their strategic priorities for 2019 to 2021, identifying increased economic capacity and community development, fiscal and corporate health, asset and risk management and finally good governance as the areas to be focused on.

Under those broad headings a myriad of sub-headings all vie for attention. Work continues to progress on the implementation of Municipal and Regional District Tax Program (MRDT) to support the promotion of McBride and area. In the area of tourism a grant was obtained to produce a Tourism Master Plan for the Village. This information will be used to identify opportunities in the tourism sector and provide all of us with a clear road map to make these opportunities into realities. The Ancient Forest, the proximity to Mount Robson and Jasper, coupled with our outstanding natural beauty, and blossoming tourist activities – for example first class mountain bike trails, hiking trails and snowmobile areas all position McBride to be a world class tourist destination.

Every effort has been made to support a proposal for seniors, graduated living and affordable housing initiatives. Council recognizes a shortage in housing stock, which in turn hinders the attraction of business and families to this area. Therefore, Council has been actively engaged in pursuing housing opportunities through a housing study, supporting the inauguration of the McBride and District Housing Society and pursuing available grant opportunities.

The Village has received a Northern Capital and Planning Grant for \$2.3 million from the Province of BC in 2019 to address infrastructure needs. The Council is working to leverage this money to apply for additional grant funding. A great deal of the Village infrastructure will need replaced currently and over the coming years. These funds will be invaluable as we budget, plan and prioritize upgrades to all of our public safety systems; water, sewer, streets and sidewalks.

The Village supported the McBride Community Forest Corporation with its application to the Northern Development Initiative Trust Strategic Priorities Initiatives Fund for a Forest Sector Enhancement Program and received \$70,000 to support the project. Council continues to advocate with the FLNRORD Minister for the expansion of fibre supply for McBride and face to face forestry and natural resource services, based in McBride.

We continue to advocate for the expansion of Government services in McBride and we have seen some improvements in this area. A dedicated computer terminal is located at the Provincial Services office which, with assistance if needed, citizens can access many Government services without the need to travel to a Service BC office. We were also successful in retaining some of the Work BC services in McBride, which were slated to be moved to Valemount.

The Council has identified a need to build a working relationship with our First Nation neighbors both to the Southeast and West and have attended meetings with both Nations. Along these same lines we have also been working with our closest neighbors, Valemount to ensure that the needs of the entire Robson Valley are considered.

2019 also saw the delivery of the brand new garbage truck. This new truck replaced the very aged truck that public works had been keeping operational many years longer than even Council had hoped. The new equipment has the capability of transitioning into arm lift garbage collection as new bins are sourced.

The Council has been working with local stakeholders and the Provincial Government to develop a Caribou Herd Management plan specific to the ranges surrounding our area.

The Village worked with the CNR to find and execute solutions to the drainage issued at the 1<sup>st</sup> Avenue Underpass. These solutions were constructed during the 2019 building season and marked improvements in drainage and road surface stability were realized.

While the forgoing are all Council initiatives, they certainly would never get off the ground without the dedication and tireless work of the Village Staff. They are all owed a huge debt of gratitude. And, we thank the residents of McBride and the surrounding area for your input, volunteer hours, and continuing support of McBride and area. This community is truly a gem and we are all so blessed to call it home.

Mayor and Council  
Village of McBride

# COUNCIL APPOINTMENTS AND COMMUNITY LIAISON

## APPOINTMENTS

### COUNCIL APPOINTED COMMUNITY LIAISON

(Appointed by the Mayor)

#### **McBride Community Foundation Endowment Fund Committee** (Council Standing Committee)

Delegate #1: Allan Frederick

Delegate #2: Diane Smith

Members of Public: Shelly Ryan  
Dawn Hickerty

#### **McBride & District Chamber of Commerce**

Delegate: Rosemary Hruby

Alternate: Diane Smith

#### **Healthier Communities**

Delegate: Diane Smith

#### **McBride Old Age Pensioners Organization**

Delegate: Diane Smith

### **Robson Valley Regional Steering Committee**

Delegate: Allan Frederick

Delegate: Sheila McCutcheon

Delegate: Karen Dubé, CEDC

### **Prince George Treaty Advisory Committee**

Delegate: Gene Runtz

Alternate: Lucille Green

### **Broadband Select Committee Members**

- Allan Frederick
- David Marchant
- Nadine Shovar
- Rick Thompson
- Vincent de Niet
- Ken Starchuk
- Larry Stamm

### COUNCIL COMMITTEE APPOINTMENTS

(Appointed by Council Resolution)

#### **McBride Community Forest Corporation**

Delegate: Lucille Green

#### **Regional District Fraser-Fort George**

Delegate: Allan Frederick

Alternate: Gene Runtz

#### **School District #57 Education Committee**

Delegate: Rosemary Hruby

#### **Robson Valley Recreation Centre Community Consultation Committee:**

Delegate: Diane Smith

#### **McBride & District Fire Protection**

#### **Community Consultation Committee:**

Delegate: Lucille Green

#### **TransCanada Yellowhead Highway Association**

Delegate: Rosemary Hruby

#### **MIABC**

Delegate: Rosemary Hruby

Alternate 1: Allan Frederick

Alternate 2: Gene Runtz

#### **Village of McBride Emergency Management Committee**

Mayor: Gene Runtz

Councillor: Allan Frederick

Councillor: Diane Smith

#### **McBride & District Housing Society**

Delegate: Lucille Green

### **Northern Development Initiative Trust Prince George Regional Advisory Committee**

(Mayor & Chairs Appointed by the Trust)

Delegate: Gene Runtz

Alternate: Allan Frederick



## 2018 ELECTED MAYOR AND COUNCIL



Councillor Rosemary Hruby, Councillor Diane Smith, Mayor Eugene Runtz, Councillor Lucille Green, Councillor Allan Frederick





## VILLAGE OF MCBRIDE STAFF

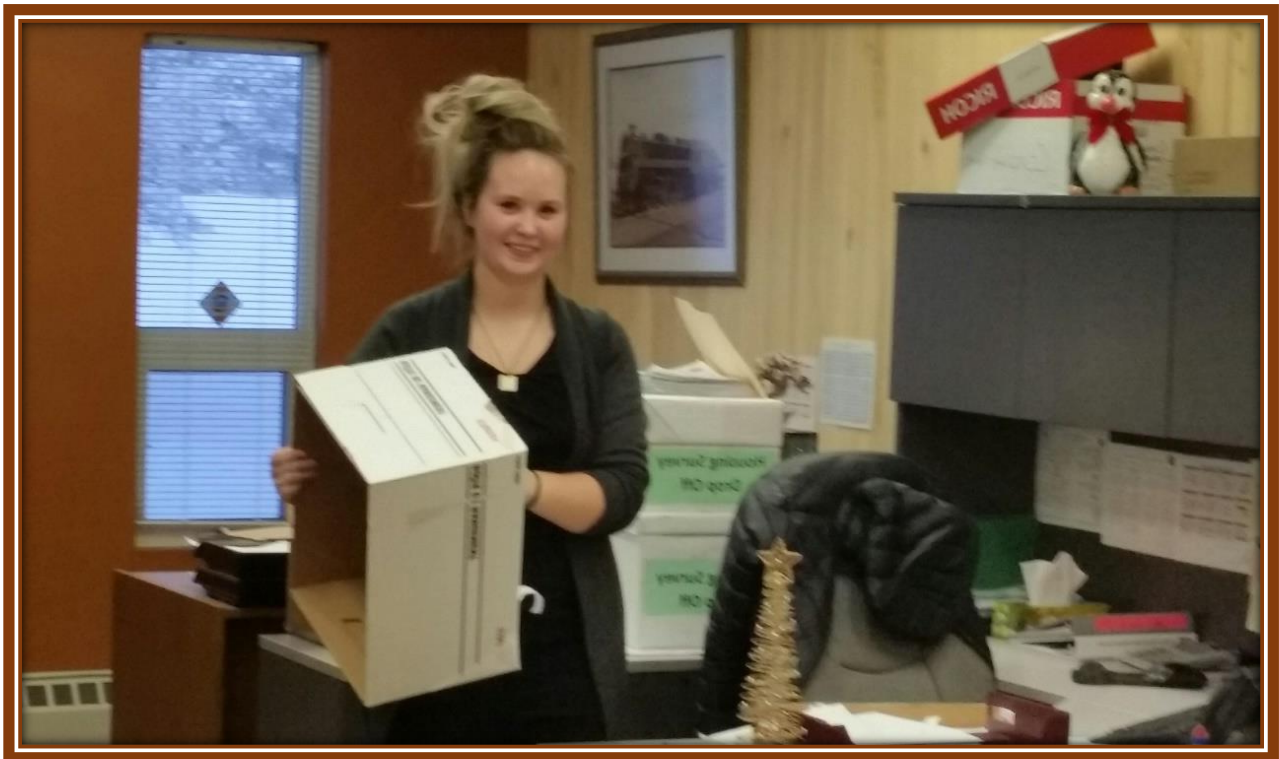
### Administration

Chief Administrative Officer	)	Sheila McCutcheon
Corporate Officer	)	

Chief Finance Officer	Claudia Frost
Community, Economic Development Coordinator	Karen Dubé
Customer Service/ICBC Lead	Sherri Flynn
Customer Service/Grant Writer	Abi Ward

### Public Works

Foreman	Matt Slaney
Lead Hand	Clint Colins
Public Works 2	Glen Frear
Public Works 1	Marty Kelly





## 2019 COUNCIL STRATEGIC PRIORITIES

COUNCIL STRATEGIC PRIORITY	DESIRED RESULTS
<b>Strategic Priority # 1</b>	<i>The Village will strive towards long term resiliency and sustainability: as well as maintaining community vibrancy and well-being</i>
<b>Strategic Priority #2</b>	<i>The Village will strive to be a leader in financial stewardship amongst small rural communities and realize a healthy cash flow</i>
<b>Strategic Priority # 3</b>	<i>The Village will seek to follow best practices in asset management; with a priority on community health and public safety and risk management</i>
<b>Strategic Priority # 4</b>	<i>The Village will strive to develop and maintain comprehensive governance protocols supporting transparency, openness and community involvement as well as build strong stakeholder relationships</i>





## PROGRESS REPORT ON MUNICIPAL OBJECTIVES for 2019

Early in 2019 Council reviewed and updated their strategic plan. Council's strategic priorities and initiatives were set for 2019 through to 2021. During the budget process the priorities from this plan were established for 2019. An Open House was held for the community in early January 2019 and a Community survey was presented. The results from the survey has provided Council with important information during the annual budgeting process and setting the 2019 priorities. The priorities have also been determined following consultation with members of the community, information received at Council meetings and feedback received by Council from constituents throughout the year.

In 2019 the insurance services provided by the Village were terminated with ICBC. This decision was made as part of a restructuring of the Village front office to build capacity for the Village to focus on Local Government work and Council's strategic priorities.

At the 2019 UBCM Convention, Council met again with a precedent setting number of Provincial Ministers and Agencies which included discussions on twenty-six Village of McBride community concerns and topics, all geared towards moving McBride forward and addressing gaps in citizen services, the economy, housing, broadband, farm gates to plate, BC Hydro two-tier pricing structure, library funding increase, and increased recycling options.

<b>2019 STRATEGIC PRIORITY# 1</b> <b>Increase Economic Capacity &amp; Community Development</b>	
<b>CAPACITY BUILDING ACTION REQUIRED FOR 2019</b>	<b>CAPACITY BUILDING OBJECTIVES COMPLETED IN 2019</b>
Capitalize on economic development initiatives as the opportunities arise;	Grant Funding applications approved: <ul style="list-style-type: none"> <li>▪ Charlie Leake Airfield AWOS III Weather System</li> <li>▪ Community 2 Community Funding – Historical meeting Lheidli T'enneh</li> <li>▪ CN 100 Year Celebration Train Station</li> <li>▪ Train Station Washrooms</li> <li>▪ Asset Management Framework Planning</li> <li>▪ Housing Needs Assessment</li> <li>▪ Potable Water System Disinfections and Filtration Assessment</li> <li>▪ Radon Challenge</li> <li>▪ Strategic Forest Enhancement and Expansion Plan</li> </ul>

	<ul style="list-style-type: none"> <li>▪ McBride Train Station Upgrade Project</li> <li>▪ McBride Business Façade Improvement Project</li> <li>▪ Grant Writing Support</li> <li>▪ Economic Development Capacity Building Grant</li> <li>▪ Broadband Feasibility Assessment</li> </ul> <p>Contracted with Horizon North Logistic Inc. to receive camp wastewater and sewage into the Village lagoon system.</p>
Develop a Tourism Strategic Plan; securing grant funding	Tourism Master Plan Request for Proposals was advertised in the winter of 2019 and awarded in early 2020.
Access NDIT funds to build capacity	Administration accessed \$413,000 of approved grant funds from NDIT in 2019
Implementation of MRDT to support the promotion of McBride	The MRDT one- year business plan and application are part of the Tourism Master Plan Request for Proposals to be completed by the successful proponent and completed in 2020.
Pursue seniors, assisted living and affordable housing opportunities	<p>Administration built strong working relationship with BC Housing Northern Director, Amy Wong and completed the Housing Assessment for the Village of McBride in preparation for an application to BC Housing for a seniors and multi-family complex with 24 units.</p> <p>Council considered a re-zoning application for a Senior's Complex in McBride.</p> <p>Council and Administration worked with the newly formed McBride and District Housing Society</p>
Research High Speed Broadband Services	Administration worked with TANEX on a proposal for McBride and Robson Valley to complete an application to Rural Dividend BC

	<p>for a feasibility study regarding broadband. This work from the application and proposal was submitted to Valemount and the RDFFG. The RDFFG has since taken on the project for McBride, Valemount and the Robson Valley with Tanex.</p>
Successful grant applications and completion of projects	<p>In 2019 the Village successfully was approved for \$494,145 in grant funding. Projects completed in 2019 included:</p> <ul style="list-style-type: none"> <li>• Charlie Leak Airfield AWOS System Installation (50% complete)</li> <li>• Emergency Management Plan Update and Enhancement</li> <li>• Evacuation Plan for Village of McBride</li> <li>• Village of McBride Airport Development Plan</li> <li>• Emergency Social Services Training and Equipment Upgrade</li> <li>• Business Façade Program</li> <li>• McBride and Area Housing Needs Assessment</li> <li>• Radon Challenge</li> <li>• Grant Writing and Economic Development Capacity Building</li> <li>• Tree- Canada Re-greening</li> <li>• Community 2 Community Historical Meeting with Lheitle T'enneh Chief and Council</li> <li>• Potable Water System Disinfection and Filtration Assessment (50% complete)</li> <li>• Cycling Cultural Plan</li> <li>• Installation of BC Hydro EV Charging Station (level 2)</li> <li>• Building Assessment completed for 5 Village facilities and report provided (heritage, environmental, structural, mechanical)</li> </ul>

	<ul style="list-style-type: none"> <li>• Phase 3 paving of 5<sup>th</sup> Avenue between Main and Columbia Street completed</li> <li>• Sansom Road reconstruction and paving completed</li> <li>• Sansom Road sloping project completed</li> <li>• Purchase and installation of U-Haul / Freightliner Garbage Truck completed</li> <li>• Replacement of Boilers at Provincial Office completed</li> <li>• Lift station controls upgrade completed</li> </ul>
Obtain Age Friendly Designation	Deferred to 2020 – Grant Application with UBCM approved to proceed.
Coordinate meetings with Recreational group stakeholders to collaboratively coordinate project development	Not formalized to date
Expand and Retain Citizen Government Services	Council met with Minister of Forests, Minister of Citizen Services, Deputy Minister of Jobs, Economic Development and Competitiveness over the year to advocate for the restoration of face to face services.
Create a positive atmosphere for business development and investment.	2019 saw the re-opening of the Grizzly Pub and opening of smaller service-oriented businesses and their expansion onto Main Street.
Create a revitalized tax exemption incentive program for a business and industry	To be developed in future years
Inventory undeveloped land and pursue future development	Completed by Administration in 2019 for future consideration of housing development.
Ensure sustainable power sources – pursue funding for feasibility study	Objectives to be developed in the future.



<b>2019 STRATEGIC PRIORITY #1</b> <b>Increase Economic Capacity &amp; Community Development</b>	
<b>SECTOR DEVELOPMENT ACTION REQUIRED FOR 2019</b>	<b>SECTOR DEVELOPMENT ACTION OBJECTIVES COMPLETD IN 2019</b>
Foster sustainable community forests and woodlots	<p>Support application to NDIT for Strategic Priorities Grant application for \$72,000 for the MCFC Strategic Forest Sector Enhancement and Expansion Plan.</p> <p>Created Caribou Herd Planning Committee and hosted Caribou Herd Planning Meetings with the FLNRORD Ministry for community engagement and council advocacy.</p>
Create new forest resource revenue to support local initiatives	Respond to inquiries from new forestry business opportunities
Ensure sustainable access to community forests and wood lot forestry resource	<p>UBCM Meeting with Minister Donaldson regarding Provincial Forestry based services returned to McBride.</p> <p>Created Caribou Herd Planning Committee and hosted Caribou Herd Planning Meetings with the FLNRORD Ministry for community engagement and council advocacy.</p>
Foster incremental employment in the local value-added wood sector	Exploration of Pellet Mill in the McBride area: response to inquiries and provide research
Develop plan to support woodlot owners in transition	Deferred for future review
Advocate for decision to be made on tenure forester for McBride	UBCM Meeting with Minister Donaldson, FLNRORD and Minister Simms, Citizen Services: provided discussion papers on subject (continuing the conversation and advocacy)
Continue to pursue grant funding for the McBride Community Forest	BC Rural Dividend Funding Program: vegetation inventory completed in 2019 and applied to NDIT for additional funds for an expansion and enhancement plan.

Expand and diversify local value-added wood processing and production	Pellet Mill potential in the McBride continued support and liaison.
Develop tourism and recreation trails and access	Support provided to Horseman group for trails and campground at Bell Mountain, support for Ozalenka and Caribou Lake cabin project.
One Iconic trail developed	Grant application to NDIT for Gagliardi trail development upgrade approved.
Increase trail infrastructure	McBride Mountain Bike Trail System Phase 2 completed
Research and develop policy statement on road decommissioning	Meeting with FLNRORD Minister in 2020.
Continue to work with the Robson Valley Mountain Biking Association to develop next phases of McBride Peak Mountain Biking Trail	Phase 2 completed and worked with Marketing Coordinator to promote McBride and Town to Trail theme.
Develop and adopt a Bicycle Network plan and leverage the plan to apply for BikeBC grant funding	Biking Cultural plan completed in 2019 as a foundation for developing a biking network plan
Generate Tourism Development Strategy: securing grant funding for the project	Grant funding secured and RFP completed in 2019 and advertised in search of consultant to complete the project in 2020.
Develop one or more new market-ready visitor experiences	Participation in DestinationBC tourism development planning for the north.
Promote the adoption of certification standards to tourism operators	Offered diversity training and small business courses through Community Futures on site in McBride.
Organize a study tour of best practice tourism destinations for local government	Deferred for future review
Set community positioning to capitalize on Gateway to the Ancient Forest official mark	Village further capitalized on Gateway to the Ancient Forest by creating Banners for Downtown Main Street.
In relation to the Ancient Forest, invite Dr. Darwin Coxon to present to school children and community	Completed in 2019

Increase the value of agriculture production in the Robson Valley and increase support of the agricultural activities	UBCM meeting with Minister Popham, Agriculture advocating for from farm gates to plates
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<b>2019 STRATEGIC PRIORITY #1</b> <b>Increase Economic Capacity &amp; Community Development</b>	
<b>BUSINESS SUSTAINABILITY AND ATTRACTION ACTION REQUIRED FOR 2019</b>	<b>BUSINESS SUSTAINABILITY AND ATTRACTION OBJECTIVES COMPLETED IN 2019</b>
Coordinate community marketing resources and expenditures	2019 Advertising in Sno-Riders magazine with new theme EAT SLEEP and RIDE in McBride. Participation in RVR marketing re-development, Visitor Centre support, Robson Valley Mountain Biking Association marketing support.
Raise awareness of McBride with goal of increasing number of visitors, residents and amenity migrants	Interviewed potential new immigrant as part of BC PNP program and application approved by Council.
Raise awareness of McBride to increase investment activity and business development	Updated McBride's profile on trade and investment BC website.
Utilize NDIT's Small Town PR Handbook to introduce program in McBride	Deferred for future review.
Utilize NDIT's Marketing Initiatives Program for securing funds for new marketing activities	Deferred for future review.
Develop a stronger community web portal with landing page to direct visitors to the appropriate services and accurate information	Ongoing website improvements and training for staff.
Increase communications with provincial trade officials and programs	Deferred for future review.
Establish a strong relationship and knowledge base with local business	Chamber meeting attended by CAO and EDO to provide updates.
Grow local jobs and improve business climate	Ongoing lens and support by Administration and Council.

Increase public sector employment in McBride	UBCM Meetings with Ministers Donaldson, Dix and Sims regarding Face to Face Provincial Services in McBride being restored.
Enhance local public services to meet community needs	<p>Community Clean up partnership with RDFFG in 2019.</p> <p>Province established new Transportation Bus service with the loss of Greyhound services: BC Bus North and routes to PG and Valemount.</p> <p>Hosted Community BBQ in July 2019 and invited MLA Shirley Bond, and RDFFG Chair Art Kaehn to provide updates.</p>
Develop an inventory of services and identify gaps for each sector	Deferred for future review
Work with local broadband providers like ABC and Monashee Communications	Broadband committee established. Met with new Telus manager for Robson Valley to discuss challenges and broadband limitations.
Set up free Wi-Fi in McBride key locations for travelers and community access	Library and Tourism Info Center

<b>2019 STRATEGIC PRIORITY #1</b> <b>Increase Economic Capacity &amp; Community Development</b>	
<b>QUALITY OF LIFE AND LOCAL SERVICES</b> <b>ACTION REQUIRED FOR 2019</b>	<b>QUALITY OF LIFE AND LOCAL SERVICES</b> <b>OBJECTIVES COMPLETED IN 2019</b>
Increase awareness of McBride as a place to live and do business	McBride's participation in the Robson Valley marketing program, Trade and Invest BC Website, BC PNP Regional Pilot Program ongoing
Improve social assets and infrastructure that encourages in-migration	Ongoing and prioritized through annual capital planning process.
Update McBride's Investment Ready Community Profile	Deferred to 2020



Develop a training and education webpage listing resources for entrepreneurs and target industries of tourism, agriculture and forestry	Village website lists education training for businesses
Pursue the increase of assisted and graduated living housing options; securing grant funding for feasibility study and/or business plan	<p>UBCM meetings with Minister Robinson, Municipal Affairs and Housing on McBride housing needs.</p> <p>Completed Housing Needs Assessment with Nairn and Associates for McBride and Area.</p> <p>Established McBride and District Housing Society.</p>
Establish assisted living accommodation in McBride for seniors transitioning out of self-care facilities and their own homes in the Robson Valley	UBCM meetings with Northern Health regarding seniors supportive housing to age-in-place advocacy.
Host a seniors housing session with partners, to identify a project champion	Robson Valley Legacies re-zoning application for seniors housing complex process began in 2019.
Attract more doctors and other health care practitioners and professionals in the Robson Valley	UBCM meetings with Northern Health at NCLGA and UBCM to advocate for sustainability of health care professionals in McBride
Continue to liaise with Northern Health, look at impediments and work together to support local health professionals	Meetings with McBride and District Hospital Administrator ongoing.
Participate and meet with Northern Health recruiting initiatives in health care fields	Support of McBride and District Hospital Administrator and meeting at UBCM with Northern Health officials.
Research the value of rural schools and lobby governments to ensure that the elementary school remains in its current location with existing staffing	Council met with School District 57 Board Chair and Trustees for an update on c-location of schools and relationship building supper meeting.
Establish Broadband Committee to ensure end of the line broadband fiber to McBride and outlying areas	Committee formed in 2019.
Map out and monitor ongoing improvements in infrastructure and capacity paying close attention to timelines and areas for connectivity	Deferred to 2020: working on larger scale with the RDFFG spear-heading a regional project.

<b>2019 STRATEGIC PRIORITY #2 Fiscal and Corporate Health</b>	<b>2019 STRATEGIC PRIORITY #2 Fiscal and Corporate Health Objectives Completed in 2019</b>
Increase the property tax base	Supported re-zoning application for a Seniors Housing complex.
Reduce unnecessary costs / Investigate efficiencies and cost savings	Streamlining of internal processes and creating time saving efficiencies.
Staffing restructure review	ICBC insurance services terminated to provide additional time for local government work.
Records management overhaul and digitization	Record Management improvements ongoing
Continue to invest in infrastructure rehabilitation and replacement	Infrastructure grant applications developed continually.
Balance fiscal operating budget to reduce operating deficiency	2019 Budget was balanced, and deficiency removed.
Generate new revenue streams and consciously build reserves	Northern Capital Planning Grant of \$2.3 million received from Province in 2019.  Horizon North Logistics for hauling and disposal of camp waste-water contract entered in 2019.

<b>2019 STRATEGIC PRIORITY #3 Asset Management and Risk Management</b>	<b>2019 STRATEGIC PRIORITY #3 Asset Management and Risk Management Objectives Completed in 2019</b>
Incorporate Asset Management Plan objects into long-term financial planning / Develop a comprehensive asset management plan and policy	UBCM Asset Management Grant funding approved to develop Asset Management Policy and Plan.
Determine the remaining life cycle of all Village assets	Building Assessment completed on Municipal owned facilities including; <ul style="list-style-type: none"> <li>• Robson Center Mall</li> <li>• CN Train Station (100 yrs. old)</li> <li>• Farm Store Buildings</li> <li>• Public Works Building</li> </ul>

	<ul style="list-style-type: none"> <li>Phase 3</li> </ul>
Support Asset Management training for Council and Staff	Asset management plan deferred to early in 2020 and training completed at that time.
Support mentoring and training of staff to ensure current OH&S practices	Ongoing
Support risk management training and development	<p>Administration attendance at annual Municipal Insurance Association Risk Management Conference.</p> <p>Risk management assessment of playgrounds and parks was completed by Municipal Insurance Association in 2019.</p>
Update Community Energy Plan	Deferred to 2020
Establish and Emergency Social Support (ESS ) committee	Established in 2019 and meetings scheduled as well as training provided to committee members.
Establish an Emergency Evacuation Plan for the community	Emergency Management Plan was updated, and Evacuation Plan developed and published. Consultant Andy Ackerman facilitated engagement sessions with Village Key Stakeholders to obtain input into both plans.
Reduce Wildfire risks and impacts	Deferred to 2020 with Firesmart Program.
Develop Shelf Ready projects for large infrastructure grant opportunities	Two large infrastructure grant applications submitted: Lagoon Liner replacement and Phase 4 Sewer and Storm Lines upgrade – ongoing strategy and grant management to ensure timely response to large infrastructure grant funding announcements.
Public Works staff complete training certifications and internal cross training	Both EOCP Operators are current with EOCP requirements.
Re-establish OH&S meetings and record keeping	Re-instated OH&S meetings for all staff and PW weekly meetings

<b>2019 STRATEGIC PRIORITY #4</b> <b>Good Governance</b>	<b>2019 STRATEGIC PRIORITY #4</b> <b>Good Governance</b> <b>Objectives Completed in 2019</b>
Review and update Village bylaws and policies for best practices	Some bylaws and policies updated in 2019 but major work need to e completed to bring policies and bylaws to current best practices and meet regulations. Consider bringing in consultant to complete as there is limited capacity in the Village Administration to complete.
Implement Committee of the Whole Meetings	The 2019 Operating Budget and Capital Budget included a schedule of Committee of the Whole meetings to complete the annual budgeting process including public engagement.
Host at least two (2) Open House and/or Townhall meetings each year	<p>Open House hosted by Village in January 2019 and included number of stations to provide municipal updates to the Community. A Village survey was launched to obtain community feedback, input and satisfaction results.</p> <p>Townhall meetings were held regarding Housing Assessment public engagement session</p> <p>Expanded AGM for the McBride Community Forest Corporation was hosted by the Village.</p> <p>A Community BBQ was hosted by the Village and other levels of governments were in attendance.</p>
Develop and expand communication to the Community	Use of media releases and updates to the community being implemented more and more. Use of Little McBride Paper to keep the community updated being utilized.
McBride Community Forest Corporation transition to a Limited Partnership	Groundwork completed with Village Accountants.



Research and develop an MOU between MCFC and Shareholder	Deferred to 2020
Participate in Community 2 Community meetings with both First Nations neighbors	Council participated in meetings with Simpcw Frist Nation Chief and Council travelling to Barrier on two occasions. Council hosted Lheidli T'enneh First Nation Chief and Council for historical meeting and luncheon.
Ensure sustainable power sources: pursue funding for feasibility study	Deferred to 2020.



## STATEMENT OF MUNICIPAL OBJECTIVES FOR 2020

<b>2020 STRATEGIC PRIORITY</b> <b>Increase Economic Capacity &amp; Community Development</b>
The Village will strive towards long term resiliency and sustainability; as well as maintaining community vibrancy and well-being
Capitalize on economic development initiatives as the opportunities arise
Support local groups when they have economically advantageous initiatives
Access NDIT funds to build capacity
Implementation of MRDT to support the promotion of McBride
Pursue seniors, assisted living and affordable housing opportunities
Research high speed broadband services
Successful grant applications and completion of projects
Obtain Age-Friendly designation
Coordinate meetings with Recreational group stakeholders to collaboratively coordinate project development
Expand and retain Citizen (Government services)
Create a positive atmosphere for business development and investment
Create a revitalized tax exemption incentive program for a business and industry
Inventory undeveloped land and pursue future development
Ensure sustainable power sources: pursue funding for feasibility study

<b>2020 STRATEGIC PRIORITY</b> <b>Fiscal &amp; Corporate Health</b>
The Village will strive to be a leader in financial stewardship amongst small rural communities and realize a healthy cash flow

Increase the property tax base
Reduce unnecessary costs
Investigate efficiencies and cost savings
Staffing restructure review
Records management overhaul and digitization
Continue to invest in infrastructure rehabilitation and replacement
Balance fiscal operating budget to reduce operating deficiency
Generate new revenue streams
Consciously build reserves
Work with other levels of Government to address the brownfield issue
<b>2020 STRATEGIC PRIORITY</b> <b>Asset Management &amp; Risk Management</b>
The Village will seek to follow best practices in asset management; with a priority on community health, public safety and risk management
Incorporate Asset Management Plan objectives into long-term financial planning
Develop a comprehensive asset management plan & policy
Determine the remaining life cycle of all Village assets
Support Asset Management training for Council & staff
Support mentoring and training of staff to ensure current OH&S practices
Support risk management training and development
Update Community Emergency Plan
Establish an Emergency Social Support (ESS) committee
Establish an Emergency Evacuation Plan for the community
Reduce wildfire risks and impacts

<b>2020 STRATEGIC PRIORITY</b> <b>Good Governance</b>
<p>The Village will strive to develop and maintain comprehensive governance protocols, support transparency, openness and community involvement as well as build strong stakeholder relationships</p>
Review and update Village bylaws and policies for best practices
Implement Committee of the Whole meetings
Host at least two (2) Open House and/or Townhall meetings each year
Develop and expand communication to the community
McBride Community Forest Corporation transition to a Limited Partnership
Research and develop a MOU between MCFC and Shareholder
Participate in Community 2 Community meetings with First Nation neighbors
Develop strategies under the BC Climate Action Charter to become carbon neutral
Inventory undeveloped land and pursue future development
Ensure sustainable power sources: pursue funding for feasibility study



## STRATEGIC COMMUNITY INVESTMENT FUNDS

### *PLAN AND PROGRESS REPORT*

- (1) **SCI funds received or anticipated:** Strategic Community Investment funds (SCI Funds) payments under the small community, regional district and traffic fine revenue sharing portions will be set out separately in the local government's SCI Funds Agreement.

SCI Funds	Use	Date	Amount
SC Grants	Local government services	Jun 2019	\$378,130
Total SC Grants			\$378,130



- (2) **SCI funds intended use, performance targets and progress made:** Small Community portion of the SCI Funds support all Village of McBride programs and services. The funds are not separated for specific uses within the Village; they support all the Village operations and services. The 2019 goals and performance indicators for these services are listed in the annual report



## 2019 PERMISSIVE TAX EXEMPTIONS TO ORGANIZATIONS

### ***Tax Exemptions***

Total of all grants is approximately \$3,600 annually

## STATEMENT OF PROPERTY TAX EXEMPTIONS

In accordance with Section 98(2) (b) of the Community Charter, the following properties in the Village of McBride were provided permissive property tax exemptions for 2018 by Council.

ORGANIZATION	ROLL NUMBER	2019 VALUE OF EXEMPTION
McBride Evangelical Free Church	33000	\$1,834.10
Pentecostal Assemblies	89000	\$523.06
Roman Catholic Church	52100	\$341.07
Roman Catholic Church	53000	\$343.55
St. Paul's United Church	16000	\$598.57



## DECLARATION AND IDENTIFICATION OF DISQUALIFIED MEMBERS

*None to report*



## 2019 AUDITED FINANCIAL STATEMENTS:

2019 Consolidated Financial Statements are attached.

For more information on the Village of McBride and our strategic plan, see our website at [www.mcbride.ca](http://www.mcbride.ca)



