



Corporation of the Village of McBride



2018 Annual Report

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ABOUT MCBRIDE



McBride is a Village in the Robson Valley region of British Columbia location 210 km south east of Prince George and 166 km west of Jasper, Alberta. Founded in 1913, the Village was named after the serving Premier, Sir Richard McBride. The Village is rich in natural beauty as it is surrounded by the Rocky Mountain and Cariboo Ranges. Forestry has been the long standing cornerstone of the local economy and agriculture could be considered the second major industry. The valley has seen continual growth in the agriculture sector with the addition of specialty farms with organic crops. The tourism industry is growing as snowmobiling has been a draw for tourists for many years. The surrounding area includes world class hiking, ATVing, hunting, fishing, mountain biking and skiing. McBride is a warm and supportive community that residents are proud to call home. The town takes great pride in how attractive it is for both residents and visitors.

INTRODUCTION of the ANNUAL REPORT

2018 Annual Report: Report on Progress for the Community

In accordance with Section 98 of the Community Charter, the Annual Report is due before June 30 each year. The Annual Report must include the following:

- the audited annual financial statements for the previous year;
- for each permissive tax exemption provided by Council, the amount of property taxes that would have been imposed on the property in the previous year if it were not exempt for that year;
- a report respecting municipal services and operations for the previous year;
- a progress report respecting the previous year in relation to the objectives and measures established for that year;
- any declarations of disqualification of council members in the previous year, including identification of the council member or former council member involved and the nature of the disqualification;
- a statement of municipal objectives, and the measures that will be used to determine progress respecting those objectives, for the current and next year;
- any other information the council considers advisable.

2018 Strategic Planning

The 2017-2018 Strategic Plan is the Village's guide as to what priorities will be initiated and/or completed in the year(s) ahead. The Strategic Plan assists in developing and allocating resources to the most important priorities each year. The resulting strategic plan has set the direction for Village work for the 2018 Annual Reporting.

2017-2018 Economic Development Action Plan

In 2017 the Village went through a rigorous community consultation process to develop an Economic Development Action Plan. The process involved revisiting the Village's economic development vision and mission;

Vision: "McBride and District will engage in sustainable economic development to foster a healthy and growing community."

Mission: “The McBride Community Economic Development Office welcomes growth and development by encouraging economic activity, facilitating employment and enhancing quality of life in the Robson Valley”.



A LETTER FROM THE MAYOR



The Annual Report is a snapshot of activities concerning the Village of McBride for 2018. The day to day running of the Village is complex and involves teamwork between councilors, the Mayor and the Chief Administrative Officer. Being able to work complimentary with the people of McBride and area, Provincial elected officials, other jurisdictions, and especially Valemount is essential. We are a small community but working together as a team make us a force to reckon with.

As I consider priorities for the Village of McBride for the upcoming years, my main concern is job creation for the residents of McBride. All Village demographics need jobs from the young to the mature. By jobs I am referring to well-paying jobs for our residents. The young are our future and they will need to thrive, so they can raise their families in McBride.

Adequate housing is also a concern for Council and me not only in the immediate but also for future development, so our young people can have affordable housing to raise their families.

Sports, in particular hockey, requires a team effort to be successful. This is no different for our community to grow. We need to create a community culture where the young learn how to work together for the future.

As Council, we recognize the importance for the elderly to age in place: the Village's aging population need facilities and family near where they can enjoy their retirement.

McBride is noted for its community friendliness and supportive culture. Even when driving in Prince George, when someone waves at you, it can be assured they are from McBride. Where else does this happen?

Keep up a positive spirit and believe in yourself and McBride. This community is truly a little piece of heaven. It is a pleasure for me and the Councilors' to represent you.

Sincerely,

Mayor Gene Runtz

COUNCIL APPOINTMENTS AND COMMUNITY LIAISON

APPOINTMENTS

COUNCIL APPOINTED COMMUNITY LIAISON

(Appointed by the Mayor)

McBride Community Foundation Endowment Fund Committee (Council Standing Committee)

Delegate #1: Allan Frederick

Delegate #2: Diane Smith

Members of Public: Shelly Ryan
Dawn Hickerty

McBride & District Chamber of Commerce

Delegate: Rosemary Hruby

Alternate: Diane Smith

Healthier Communities

Delegate: Diane Smith

McBride Old Age Pensioners Organization

Delegate: Diane Smith

Robson Valley Regional Steering Committee

Delegate: Allan Frederick

Delegate: Sheila McCutcheon

Delegate: Karen Dubé, CEDC

Prince George Treaty Advisory Committee

Delegate: Gene Runtz

Alternate: Lucille Green

Broadband Select Committee Members

- Allan Frederick
- David Marchant
- Nadine Shovar
- Rick Thompson
- Vincent de Niet
- Ken Starchuk
- Larry Stamm

COUNCIL COMMITTEE APPOINTMENTS

(Appointed by Council Resolution)

McBride Community Forest Corporation

Delegate: Lucille Green

Regional District Fraser-Fort George

Delegate: Allan Frederick

Alternate: Gene Runtz

School District #57 Education Committee

Delegate: Rosemary Hruby

Robson Valley Recreation Centre Community Consultation Committee:

Delegate: Diane Smith

McBride & District Fire Protection Community Consultation Committee:

Delegate: Lucille Green

TransCanada Yellowhead Highway Association

Delegate: Rosemary Hruby

MIABC

Delegate: Rosemary Hruby

Alternate 1: Allan Frederick

Alternate 2: Gene Runtz

Northern Development Initiative Trust Prince George Regional Advisory Committee

(Mayor & Chairs Appointed by the Trust)

Delegate: Gene Runtz

Alternate: Allan Frederick

2018 NEWLY ELECTED MAYOR AND COUNCIL



Councillor Rosemary Hruby, Councillor Diane Smith, Mayor Eugene Runtz, Councillor Lucille Green, Councillor Allan Frederick



2018 MAYOR AND COUNCIL – January 1 to November 5, 2018



Councillor Rosemary Hruby, Councillor Lucille Green, Mayor Martin,
Councillor Rick Thompson. Councillor Harold Edwards

VILLAGE OF MCBRIDE STAFF

Administration

Chief Administrative Officer)	Sheila McCutcheon
Corporate Officer)	

Chief Finance Officer	Claudia Frost
Community, Economic Development Coordinator	Karen Dubé
Customer Service/ICBC Lead	Sherri Flynn
Customer Service/Grant Writer	Abi Ward

Public Works

Foreman	Matt Slaney
Lead Hand	Clint Colins
Public Works 2	Glen Frear
Public Works 1	Marty Kelly

2018 COUNCIL STRATEGIC PRIORITIES

COUNCIL STRATEGIC PRIORITY	DESIRED RESULTS
Strategic Priority # 1	<i>The Village will strive towards long term resiliency and sustainability: as well as maintaining community vibrancy and well-being</i>
Strategic Priority #2	<i>The Village will strive to be a leader in financial stewardship amongst small rural communities</i>
Strategic Priority # 3	<i>The Village will seek to follow best practices in asset management; with a priority on community health and public safety</i>
Strategic Priority # 4	<i>The Village will strive to develop and maintain comprehensive governance protocols supporting transparency, openness and community involvement.</i>



PROGRESS REPORT ON MUNICIPAL OBJECTIVES for 2018

In 2018 Council set the following objectives: as in past years, Council and Administration prepared the 2018 objectives following consultation with members of the community, information received at Council meetings and feedback received by Council from constituents throughout the year.

In 2018 there was a change in the Chief Administration position: significant time and effort was spent focusing on and addressing outstanding issues and projects not completed in previous years.

The 2018 Municipal Election was a priority requiring a significant amount of staff time and resources. The Chief Election Officer and Deputy ran a clean election completing all legislative requirements in a timely manner.

At the 2018 UBCM Convention, Council met with a precedent setting number of Provincial Ministers that included discussions on twenty-six Village of McBride community concerns and topics, all geared towards moving McBride forward and addressing gaps in Citizen Services.

2018 STRATEGIC PRIORITY# 1 Increase Economic Capacity & Community Development	
CAPACITY BUILDING ACTION REQUIRED FOR 2018	CAPACITY BUILDING OBJECTIVES COMPLETED IN 2018
Identify projects that create economic growth, increase employment, business and self-employment opportunities	Grant Funding applications: <ul style="list-style-type: none"> ▪ Community Emergency Management Plan ▪ Emergency Social Support ▪ Tourism Master Plan ▪ Airport Development Plan ▪ Asset Management Planning ▪ Age Friendly Community ▪ Ball Diamond Stands ▪ Trail Development ▪ Lagoon Liner ▪ Phase 4 Sewer and Storm Upgrade
Develop a Tourism Strategic Plan; securing grant funding	Grant Funding application submitted to BC Rural Dividend Funding Program

Superhost training made available to businesses	SuperHost training took place in July, 2018
Signage developed to capitalize on Gateway to Ancient Forest official mark and Sno-Rider 2018 champion	<p>Pull out signs re-stained and re-designed with Gateway to Ancient Forest and update for one web-site</p> <p>Welcome to McBride signs updated with Sno-Rider 2018 Champion and Gateway to the Ancient Forest</p>
Complete Economic Development Action Plan	Final Report approved by Council March, 2018
Develop Economic Development Workplan from Action Plan	Economic Development Workplan completed for EDO's reporting and guidance
Increase ECDC work efficiency by utilizing reporting templates, charts, etc...	EDO created a business list
Establish Municipal, Regional District Tax (MRDT): review and obtain approval by business and submit application to DestinationBC	<p>Application requirements and submission included in Tourism Master Plan application</p> <p>Scheduled for 2019 - 2020</p>
Establish a select committee of Council to oversee MRDT spending and manage the tax program	Scheduled for 2019 - 2020
Access grant funding to hire a consultant to work with committee and CEDC to develop tourism marketing strategy for MRDT funds	<p>Grant application submitted to Rural Dividend Funding Program</p> <p>Scheduled for 2019-2020</p>
Identify and capitalize on economic development initiatives as the opportunities arise	<ul style="list-style-type: none"> • Application submitted for BCNP Regional Pilot Program <ul style="list-style-type: none"> ▪ BC Hydro EV Charging Stations ▪ Youth Career Fair
Access NDIT grant funding for economic development capacity building, grant writing support and business façade improvements	Successfully approved for all NDIT capacity building, grant writing and façade improvement grants for 2018
Enhance relationships with funding partners, stakeholders and business community	Collaborated with Community Futures in PG, Robson Valley Economic Marketing program with RDFFG and Valemount, Monthly Economic Support meetings with Myles

	Bruns, FLNROD Economic Recovery, attendance at Chamber Meeting with CAO and EDO to provide updates, RCMP and Fire Chief attending Council meeting as delegation to provide community updates re-instated
Increase revenue streams and reduce costs to create efficiencies	Fees and Charges Bylaw updated, Ancient Forest official mark provided for re-production. Support development of McBride Mountain Biking Trails
Research revitalization tax exemption program	No action to date
Identify and pursue non-taxation revenue streams by investigating enterprise business opportunities for the Village and engage necessary stakeholders: secure grant funding as required	Ancient Forest Interpretive and Cultural Center consideration
Ongoing review of internal processes and procedures to create internal operating efficiencies	Streamlining of internal processes and reducing redundancy and PW scheduling
Increase property tax base	Ongoing
Develop plan for land (10 acre parcel) bordering transportation corridor	Deferred until future grants available and housing needs assessment completed
Research Regional District of Fraser Fort George funding to develop land use planning program	Deferred for future review

2018 STRATEGIC PRIORITY #1 Increase Economic Capacity & Community Development	
SECTOR DEVELOPMENT ACTION REQUIRED FOR 2018	SECTOR DEVELOPMENT ACTION OBJECTIVES COMPLETD IN 2018
Foster sustainable community forests and woodlots	Support application to BC Rural Dividend Funding Program for McBride Community Forest vegetation inventory and use of Lidar technology
Create new forest resource revenue to support local initiatives	Respond to inquiries from new forestry business opportunities

Ensure sustainable access to community forests and wood lot forestry resource	UBCM Meeting with Minister Donaldson regarding Provincial Forestry based services.
Foster incremental employment in the local value-added wood sector	Exploration of Pellet Mill in the McBride area: response to inquiries and provide research
Develop plan to support woodlot owners in transition	Deferred for future review
Advocate for decision to be made on tenure forester for McBride	UBCM Meeting with Minister Donaldson, FLNROD and Minister Simms, Citizen Services: provided discussion paper
Continue to pursue grant funding for the McBride Community Forest	BC Rural Dividend Funding Program: vegetation inventory
Expand and diversify local value-added wood processing and production	Pellet Mill potential in the McBride area
Develop tourism and recreation trails and access	MOTI provided the community with a Connector Cycle path on both sides of Fraser Bridge, Phase 2 McBride Peak Mountain Biking Trails, support provided to Horseman group for trails and campground at Bell Mountain, support for Ozalenka and Caribou Lake cabin project
One Iconic trail developed	Grant application to NDIT for Gagliardi trail development upgrade
Increase trail infrastructure	McBride Mountain Trail system Phase 2 completed
Research and develop policy statement on road decommissioning	Deferred for future review
Maintenance of backcountry logging road access	Council support letter to Chamber for license of occupation for Dore River Recreation area
Continue to work with the Robson Valley Mountain Biking Association to develop next phases of McBride Peak Mountain Biking Trail	Phase 2 completed
Develop and adopt a Bicycle Network plan and leverage the plan to apply for BikeBC grant funding	Biking Cultural plan started in 2019 as a foundation for developing a biking network plan

Generate Tourism Development Strategy: securing grant funding for the project	Application to BC Rural Dividend Funding Program for \$93,000 submitted
Develop one or more new market-ready visitor experiences	Participation in DestinationBC tourism development planning for the north, McBride Peak trail system
Promote the adoption of certification standards to tourism operators	SuperHost Foundations of Service Quality course offered in 2018
Organize a study tour of best practice tourism destinations for local government	Deferred for future review
Set community positioning to capitalize on Gateway to the Ancient Forest official mark	Press release for official mark usage agreement released, collaborated on the Ancient Forest Celebration with Arts in the Park
In relation to the Ancient Forest, invite Dr. Darwin Coxon to present to school children and community	Completed in 2019
Increase the value of agriculture production in the Robson Valley and increase support of the agricultural activities	Community Futures Business Skills for Agriculture expansion, UBCM meeting with Minister Popham, Agriculture advocating for from farm gates to plates
Support McBride Community Forest's Fibre Inventory mapping plan	2018 BC Rural Dividend Program grant submitted

2018 STRATEGIC PRIORITY #1 Increase Economic Capacity & Community Development	
BUSINESS SUSTAINABILITY AND ATTRACTION ACTION REQUIRED FOR 2018	BUSINESS SUSTAINABILITY AND ATTRACTION OBJECTIVES COMPLETED IN 2018
Coordinate community marketing resources and expenditures	2018 Advertising in Sno-Riders magazine, RVR marketing initiatives, Visitor Centre support, Robson Valley Mountain Biking Association marketing

Raise awareness of McBride with goal of increasing number of visitors, residents and amenity migrants	Upgraded Highway pull-out signage, Sno-Rider magazine ads
Raise awareness of McBride to increase investment activity and business development	Updated McBride's profile on trade and investment BC website Recreational Cannabis temporary prohibition
Utilize NDI's Small Town PR Handbook to introduce program in McBride	Deferred for future review
Utilize NDI's Marketing Initiatives Program for securing funds for new marketing activities	Deferred for future review
Develop a stronger community web portal with landing page to direct visitors to the appropriate services and accurate information	Ongoing website improvements
Increase communications with provincial trade officials and programs	Deferred for future review
Establish a strong relationship and knowledge base with local business	Chamber meeting attended by CAO and EDO to provide updates
Grow local jobs and improve business climate	Supported elementary school entrepreneurial and marketing program with start-up funding
Increase public sector employment in McBride	UBCM Meetings with Ministers Donaldson, Dix and Sims regarding Provincial Services in McBride
Enhance local public services to meet community needs	Community Clean up expanded and reinstated in 2018 Advocated for New Transportation Bus service with the loss of Greyhound services Worked with MOTI, Minister Trevena, for development of new BC North Bus and routes
Develop an inventory of services and identify gaps for each sector	Deferred for future review
Work with local broadband providers like ABC and Monashee Communications	Advertised expression of interest for broadband committee

Set up free Wi-Fi in McBride key locations for travelers and community access	Library and Tourism Info Center
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2018 STRATEGIC PRIORITY #1 Increase Economic Capacity & Community Development	
QUALITY OF LIFE AND LOCAL SERVICES ACTION REQUIRED FOR 2018	QUALITY OF LIFE AND LOCAL SERVICES OBJECTIVES COMPLETED IN 2018
Increase awareness of McBride as a place to live and do business	McBride's participation in the Robson Valley marketing program, Trade and Invest BC Website, BC PNP Regional Pilot Program
Improve social assets and infrastructure that encourages in-migration	Ongoing
Update McBride's Investment Ready Community Profile	Deferred to 2019
Develop a training and education webpage listing resources for entrepreneurs and target industries of tourism, agriculture and forestry	Village website lists education training for businesses
Pursue the increase of assisted and graduated living housing options; securing grant funding for feasibility study and/or business plan	UBCM meetings with Minister Robinson, Municipal Affairs and Housing on housing, hosted community stakeholder meeting with Northern BC Housing Director and staff, application to BC Housing in Partnership with Robson Valley Support Services for Supportive Housing
Review CASE Housing report and community options for affordable housing	Community Stakeholder meeting with BC Housing Northern Director
Establish assisted living accommodation in McBride for seniors transitioning out of self-care facilities and their own homes in the Robson Valley	UBCM meetings with Northern Health regarding seniors supportive housing to age-in-place
Host a seniors housing session with partners, to identify a project champion	Deferred to 2019

Attract more doctors and other health care practitioners and professionals in the Robson Valley	UBCM meetings with Northern Health at NCLGA and UBCM to advocate for sustainability of health care professionals in McBride
Continue to liaise with Northern Health, look at impediments and work together to support local health professionals	Meetings with McBride and District Hospital Administrator
Participate and meet with Northern Health recruiting initiatives in health care fields	Support of McBride and District Hospital Administrator and meeting at UBCM with Northern Health officials.
Support recommendation that SD #57 Board Structure be changed to recognize the election of one trustee in each of the Mackenzie and Robson Valley areas, so that rural schools are fairly represented	The 2018 School District Board representation was part of the 2018 Election for both the Robson Valley and Mackenzie
Support public school enrolment and quality of public education	Community stakeholder meeting regarding co-location of elementary and high schools in McBride and Mayor and Council meeting with SD #57 Superintendent and Board Chair with joint media release regarding no co-location of schools. UBCM Meeting with Education Minister Flemming regarding Rural and Remote education.
Research the value of rural schools and lobby governments to ensure that the elementary school remains in its current location with existing staffing	Council met with School District 57 Superintendent and Board Chair to discuss and clarify: a joint media release was published ensuring no co-location of schools.
Establish Broadband Committee to ensure end of the line broadband fiber to McBride and outlying areas	Expression of interest for committee volunteers advertised
Work with local broadband providers like ABC and Monashee Communications	Supported Monashee Communications by providing infrastructure space at Village office
Map out and monitor ongoing improvements in infrastructure and capacity playing close attention to timelines and areas for connectivity	Deferred to 2020

2018 STRATEGIC PRIORITY #2 Increase Revenue Streams and Reduce Unnecessary Costs	2018 STRATEGIC PRIORITY #2 Increase Revenue Streams and Reduce Unnecessary Costs Objectives Completed in 2018
Incorporate Asset Management Plan objectives into the Financial Plan	Deferred to 2020
Implement methods to extend life cycle costs of municipal assets	Grant applications submitted for Lagoon Cell 1 new liner, Phase 4 Sewer and Storm Water Upgrades and local trails applications prepared for early 2019 submission
Continue to identify opportunities to assist in funding community projects	Support of Museum, Horse Club, Library, Chamber initiatives and grant applications
Work with other levels of governments to address the brownfield issue	Mayor and Council 2018 UBCM Resolution submitted and meetings with BC Assessment at UBCM regarding brownfield assessment value issues
Increase the property tax base	Ongoing efforts
Investigate internal efficiencies and costs saving to address the operating deficit	Streamlining internal processes and remove redundancies in progress
Explore Interest bearing accounts through the Municipal Finance Authority of BC	Completed in 2018

2018 STRATEGIC PRIORITY #3 Asset Management and Safety	2018 STRATEGIC PRIORITY #3 Asset Management and Safety Objectives Completed in 2018
Prepare a detailed municipal building condition assessment report: secure grant funding for asset management to complete conditions assessment	Deferred to 2019 for FCM contract for grant funds to perform building assessment of Village buildings
Review building assessment conditions report to determine the future course of action regarding Village building infrastructure	Deferred to 2019

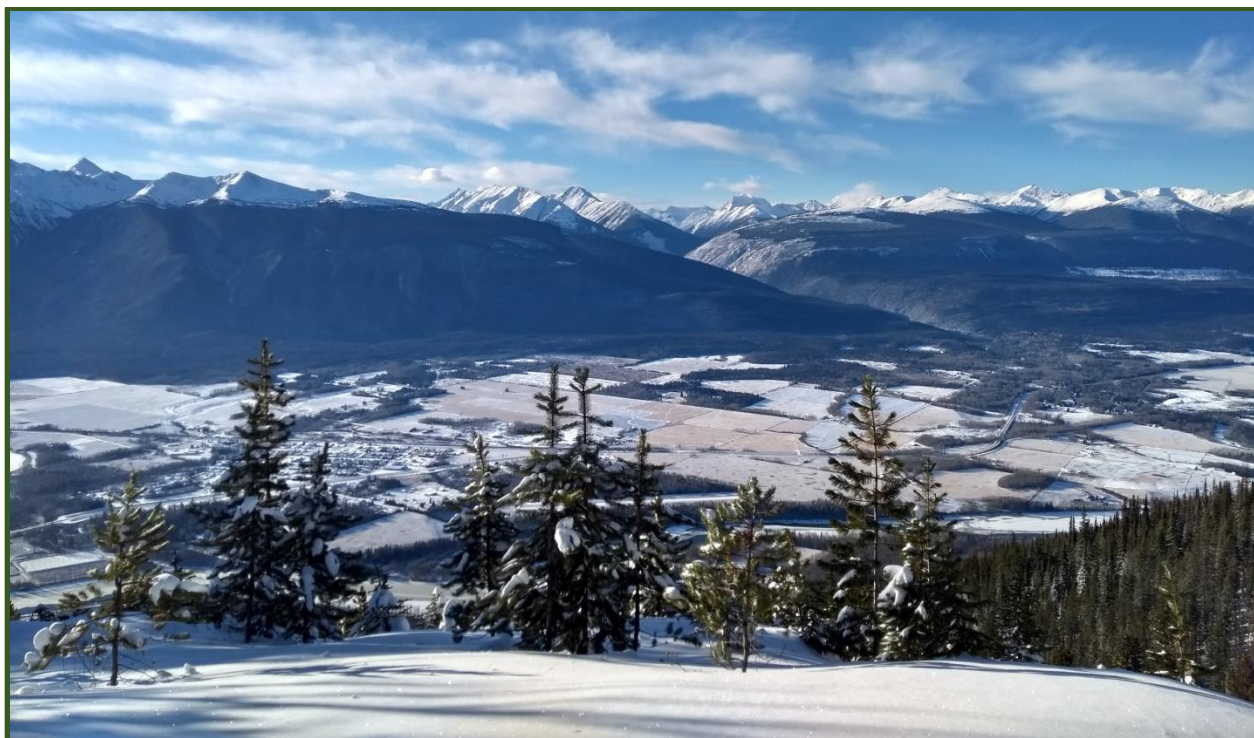
Upgrade all buildings for energy efficiency infrastructure	Deferred to 2020 after building assessment completed and dependent on grant funding
Develop a comprehensive asset management plan	Deferred to 2020 and ongoing
Continue to invest in infrastructure rehabilitation and replacement	Submitted grant applications for Lagoon Liner replacement, Sewer and Stormwater Line upgrades, local trail upgrades
Upgrade Lights downtown on Main street to LED	Deferred to 2020
Complete and commission with “ribbon cutting” ceremony the Dominion Creek Water Intake Replacement Project	Deferred to 2019 with the 2018 Municipal Election
Replacement of 4 th and 5 th Avenue Sewer and Storm Water lines with paving	Phase 3 completed in 2018 with paving deferred to 2019
Order New Garbage Truck with automated arm for future garbage collection operating efficiencies	Ordered in 2018 for delivery in late Spring 2019
CN Underpass – complete negotiations of agreement and sign agreement for construction in 2018	CN Underpass restoration completed in 2018 with slope work deferred to 2019
Lift Station alarm and motherboard improvements	Started in 2018 and completed in 2019
Purchase sewer camera	Completed and used in 2018
Complete CN Station improvements	Completed in 2018
Develop Shelf Ready projects for large infrastructure grant opportunities	Two large infrastructure grant applications submitted: Lagoon Liner replacement and Phase 4 Sewer and Storm Lines upgrade
McBride Public Works building: conditions assessment	Deferred to 2019
McBride Airport: investigate weather station and access grants to develop business plan	Application submitted to BC Rural Dividend Program for Airport Development Master Plan
McBride Airport: leverage business plan to access Air BC Access Grant for GPS and Weather Station systems	Application submitted in 2019 for Weather Station with Air BC Access

Public Works staff complete training certifications and internal cross training	Public Works 1 position equipment operator training, EOCP courses
Create training matrix for staff professional development	Completed in 2018
Re-establish OH&S meetings and record keeping	Re-instated OH&S meetings for all staff and PW weekly meetings
Ongoing update of manuals and seasonal work plans	Ongoing
Research best practices and revise Village Snow Removal Policy	Deferred 2020
Review water supply capacity	Deferred for future review

2018 STRATEGIC PRIORITY #4 Good Governance Practices	2018 STRATEGIC PRIORITY #4 Good Governance Practices Objectives Completed in 2018
Improve website and Facebook page	Ongoing improvements and updates
Expand information and increase frequency of newsletter to citizens	2018 Spring newsletter distributed to residents 2018 Fall newsletter distributed to residents 2018 Municipal Election information provided on new website page with election results Successfully ran 2018 Municipal Election meeting all legislative requirements
Prioritize bylaws and policies for updates, determining related budgets	Election Bylaw updated Zoning Bylaw updated for Retail Cannabis temporary prohibition
McBride Community Forest Corporation: develop protocol and contract agreement with shareholder	Deferred for future review
McBride Community Forest Corporation: update strategic goals and direction	Deferred for future review

Land use planning: review official community plan bylaw	Ongoing review with zoning and OCP applications
Ongoing use of IT and social media to publish and store public retrieval of council public meetings	Ongoing updates on Village website and posting of Council meeting minutes once approved by Council.
Annual strategic planning process scheduled and budgeted	Newly Elected Officials training completed with strategic planning for 2019 – 2021 started
Council to participate in training opportunities as presented	Council attended NCLGA, UBCM, Newly Elected Officials training
Annual Town hall meeting to view Council's accomplishments and obtain community feedback and input	Deferred to 2019
Implement employee orientation process	One new union hire in 2018 with orientation and training provided
Establish succession planning plan	Future positioning required
McBride Community Forest: update articles of incorporation to transition to Limited Liability Partnership	Deferred to 2020
Host Annual General Meeting for the McBride Community Forest	MCFC AGM held in October, 2018 at Community Hall





STATEMENT OF MUNICIPAL OBJECTIVES FOR 2019

2019 STRATEGIC PRIORITY Increase Economic Capacity & Community Development
The Village will strive towards long term resiliency and sustainability; as well as maintaining community vibrancy and well-being
Capitalize on economic development initiatives as the opportunities arise
Support local groups when they have economically advantageous initiatives
Access NDIT funds to build capacity
Implementation of MRDT to support the promotion of McBride
Pursue seniors, assisted living and affordable housing opportunities
Research high speed broadband services
Successful grant applications and completion of projects

Obtain Age-Friendly designation
Coordinate meetings with Recreational group stakeholders to collaboratively coordinate project development
Expand and retain Citizen (Government services)
Create a positive atmosphere for business development and investment
Create a revitalized tax exemption incentive program for a business and industry
Inventory undeveloped land and pursue future development
Ensure sustainable power sources: pursue funding for feasibility study

2019 STRATEGIC PRIORITY Fiscal & Corporate Health
The Village will strive to be a leader in financial stewardship amongst small rural communities and realize a healthy cash flow
Increase the property tax base
Reduce unnecessary costs
Investigate efficiencies and cost savings
Staffing restructure review
Records management overhaul and digitization
Continue to invest in infrastructure rehabilitation and replacement
Balance fiscal operating budget to reduce operating deficiency
Generate new revenue streams
Consciously build reserves
Work with other levels of Government to address the brownfield issue

2019 STRATEGIC PRIORITY Asset Management & Risk Management
<p>The Village will seek to follow best practices in asset management; with a priority on community health, public safety and risk management</p>
Incorporate Asset Management Plan objectives into long-term financial planning
Develop a comprehensive asset management plan & policy
Determine the remaining life cycle of all Village assets
Support Asset Management training for Council & staff
Support mentoring and training of staff to ensure current OH&S practices
Support risk management training and development
Update Community Emergency Plan
Establish an Emergency Social Support (ESS) committee
Establish an Emergency Evacuation Plan for the community
Reduce wildfire risks and impacts

2019 STRATEGIC PRIORITY Good Governance
<p>The Village will strive to develop and maintain comprehensive governance protocols, support transparency, openness and community involvement as well as build strong stakeholder relationships</p>
Review and update Village bylaws and policies for best practices
Implement Committee of the Whole meetings
Host at least two (2) Open House and/or Townhall meetings each year

Develop and expand communication to the community
McBride Community Forest Corporation transition to a Limited Partnership
Research and develop a MOU between MCFC and Shareholder
Participate in Community 2 Community meetings with First Nation neighbors
Develop strategies under the BC Climate Action Charter to become carbon neutral
Inventory undeveloped land and pursue future development
Ensure sustainable power sources: pursue funding for feasibility study



STRATEGIC COMMUNITY INVESTMENT FUNDS

PLAN AND PROGRESS REPORT

- (1) **SCI funds received or anticipated:** Strategic Community Investment funds (SCI Funds) payments under the small community, regional district and traffic fine revenue sharing portions will be set out separately in the local government's SCI Funds Agreement.

SCI Funds	Use	Date	Amount
SC Grants	Local government services	Jun 2018	\$356,182
Total SC Grants			\$356,182

- (2) **SCI funds intended use, performance targets and progress made:** Small Community portion of the SCI Funds support all Village of McBride programs and services. The funds are not separated for specific uses within the Village; they support all the Village operations and services. The 2018 goals and performance indicators for these services are listed in the annual report



2018 PERMISSIVE TAX EXEMPTIONS TO ORGANIZATIONS

Tax Exemptions

Total of all grants is approximately \$3,600 annually

STATEMENT OF PROPERTY TAX EXEMPTIONS

In accordance with Section 98(2) (b) of the Community Charter, the following properties in the Village of McBride were provided permissive property tax exemptions for 2018 by Council.

ORGANIZATION	ROLL NUMBER	2018 VALUE OF EXEMPTION
McBride Evangelical Free Church	33000	\$1,872.44
Pentecostal Assemblies	89000	\$511.57
Roman Catholic Church	52100	\$298.96
Roman Catholic Church	53000	\$332.43
St. Paul's United Church	16000	\$556.21



DECLARATION AND IDENTIFICATION OF DISQUALIFIED MEMBERS

None to report



2018 AUDITED FINANCIAL STATEMENTS:

2018 Consolidated Financial Statements are attached.

For more information on the Village of McBride and our strategic plan, see our website at www.mcbride.ca

